Space Utilization Study Overview

Los Rios Community District Board Retreat 1st March 2025

Steelcase Applied Research + Consulting Agenda Item 5.A





LOS RIOS COMMUNITY COLLEGE DISTRICT

At Los Rios you pick a goal, and we will help you reach it. - Los Rios Community College District website

Applied Research + Consulting

- Data driven research
- Great experiences
- Improved performance
- Reduced real estate
- Inform Facilities Master Plan



3

Goals

- Understand the impact of evolving modalities and work patterns
- Identify potential real estate savings
- Provide opportunities to enhance the experience of all constituents













Project Scope

- Desired Student experience
- Evolution of Student modality patterns
- Classroom utilization over time
- Evolution in Faculty instruction and work patterns
- Evolution in work patterns of Classified Professionals

erns ssionals

Timeline

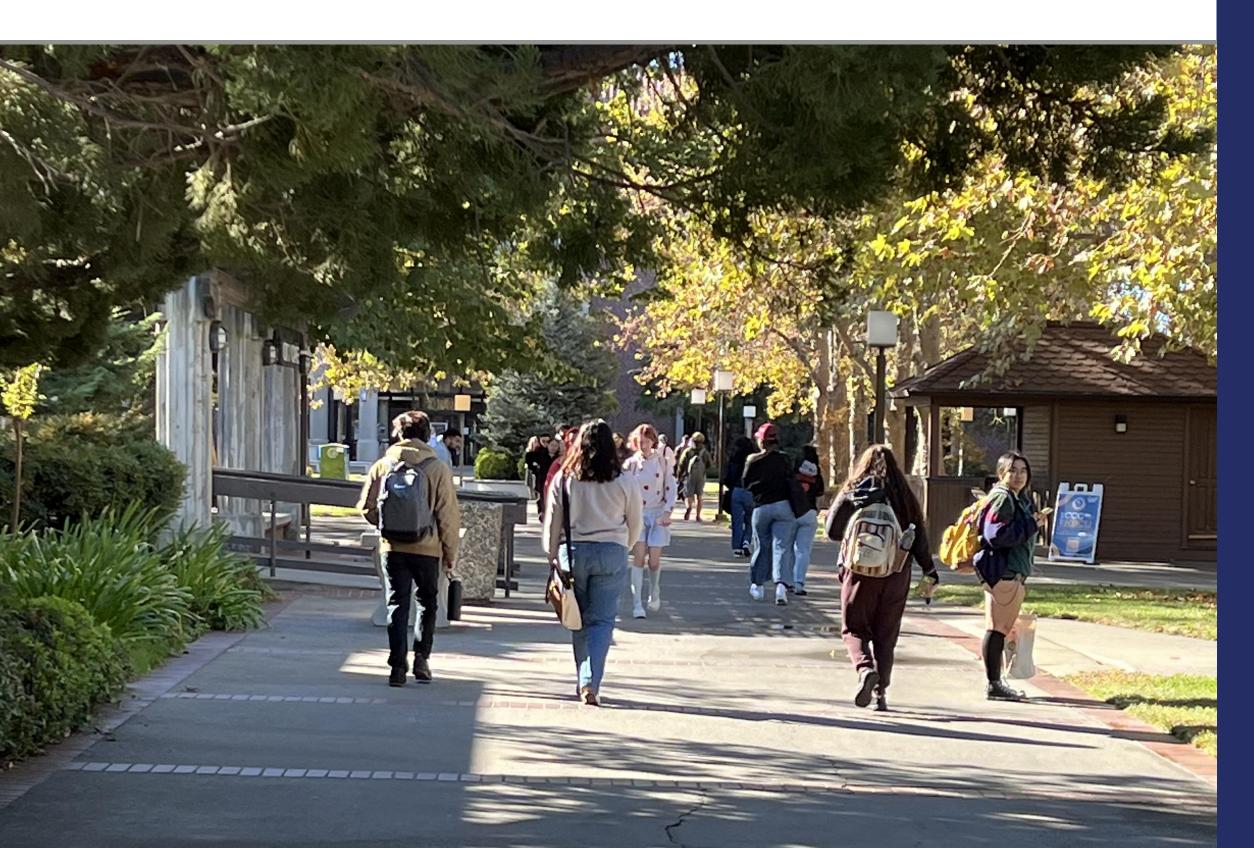
FALL 2023 - CRC

SPRING 2024 - ARC

FALL 2024 - FLC + SCC



Research



1. College leadership interviews

- 2. Senate leadership interviews
- 3. Classroom utilization
- 4. Experience survey
- 5. Work Modes study
- 6. Real-time observation
- 7. Workshops
- 8. Synthesis

Steelcase | Applied Research + Consulting | Confidential | 7

What we learned ...

Implications of Evolving Modalities

Reduced Student presence on Campus Faculty adopt aggressive hybrid pattern Classified Professionals hybrid on campus 4 days

Reduced campus presence by all Stakeholders

Low 80%s

On Ground 2019

LOW 50%s On Ground 2023 and 2024

Classroom Patterns + Implications

29-39% average excess Classroom capacity

Excess capacity of Labs is lower than Lecture or

Combo rooms

134 excess Classrooms across all Colleges

25 - 41%

Average utilization reduction Monday - Thursday

Low usage

Friday, Saturday and Sunday

9am - 3pm

Typical peak hours

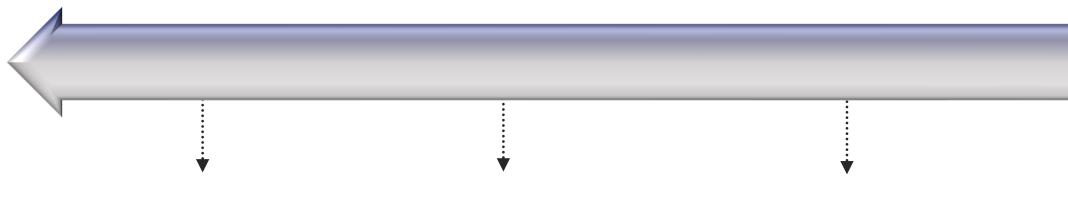
8-9am, 3 -10pm

Typical off-peak hours

10

Steelcase | Applied Research + Consulting | Confidential | 10

Workplace Continuum



Basic Mobile Solution

- Primarily On Ground Instruction
- High campus presence
- Office as Primary Base

Each position along the mobile / hybrid continuum has a unique Student & Employee experience, impact on organizational performance and real estate footprint

Advanced Hybrid Solution

- Primarily Online Instruction
- Low campus presence
- Office as Destination for Collaboration & Socialization

Mobile & Hybrid Working

Definition

- Recognize work patterns vary by role
- Work can be done in the office, at home and third places
- Based on work pattern offices and workstations may be shared
- Optimize all work mode

- Differences
- week)

Mobile strategies generally require everyone to be in the office every day (4 or 5 days per

Hybrid strategies support working from other locations including home on some basis

Work Patterns + Implications | Faculty

15% - 55% potential real estate savings by matching workplace to **Faculty patterns**



Time in classroom

39%

Time working at home

25%

Time on Campus in an Office or Workstation

20%

Time spent collaborating / socializing

13

Steelcase | Applied Research + Consulting | Confidential | 13

Work Patterns + Implications | Classified Professionals

potential real estate savings

0-10%

by matching workplace to

work patterns

constraints limit savings



70+%

Time spent in focus work for 35-50% of population

31%

Time collaborating / socializing

20%

Time working at home

80%

Of time is spent on campus

14

Steelcase | Applied Research + Consulting | Confidential | 14

Student Voices

"We love community events that bring people together, especially if you don't have friends and you didn't grow up in this area." "Typically, in classrooms, we have rows of chairs and people hide out in the back, but I love the idea of a more active engaged learning environment."

"Being technologically connected, we have become socially disconnected." *"We think that teacher interaction outside of just lectures is super important."*

"accountry"

Essential Shifts

FROM

Lack of vibrancy, density on ground and sense of connectedness

Building community through intentionally designed gathering spaces

TO

Essential Shifts FROM PORTABLE VILLAGE (PV) 602B 602B Isolation of groups inhibiting cross learning





CECURN ODOR

at the



UN

FROM



APPLY & ENROLL

10.

2.3

00

APICENTER

RADA

STAT

Developing fit for purpose designs

TO

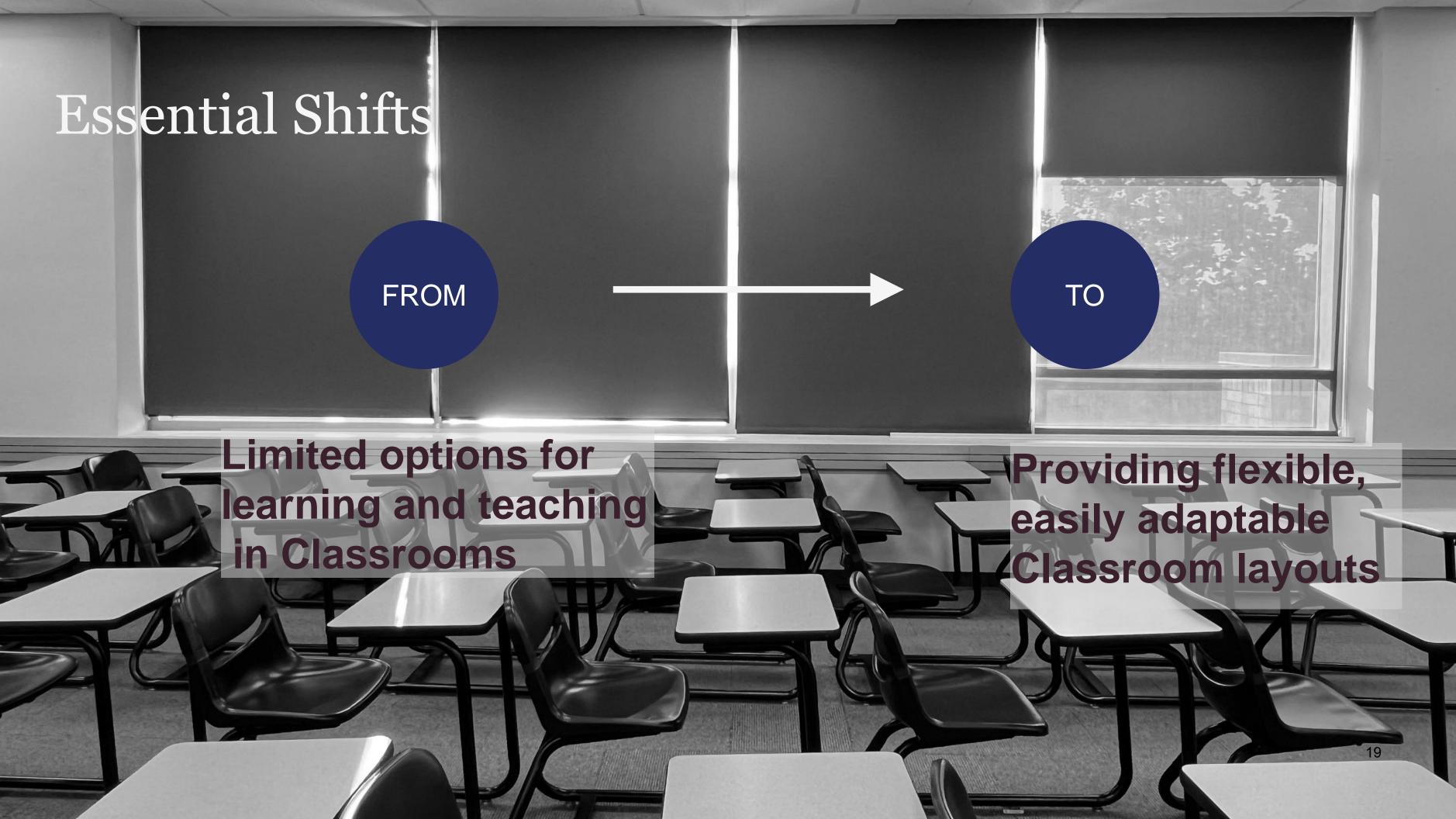
TTERS

ASU

3,3

HUMBOLDT

18



Essential Shifts

Disparity of experiences in old versus new buildings

FROM

TO Creating equitable experiences through renovations

Your future learning and work experience...

Experience Principles



2

Foster a Culture of Continuous Learning

Create Inspiring Experiences

3



Integrate Digital + Physical (Dual Modality)

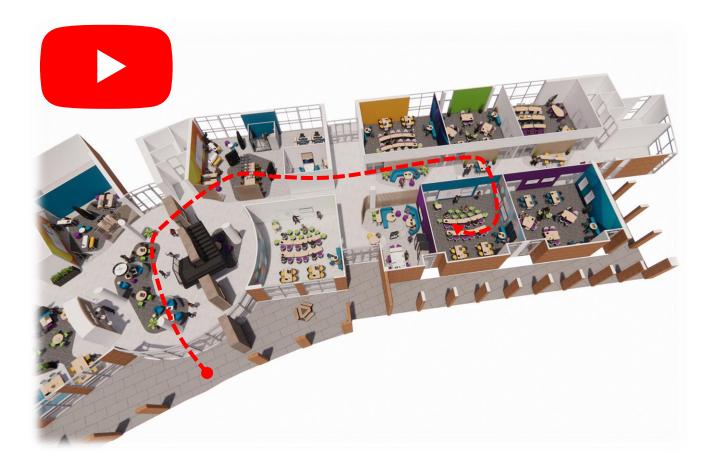
5

A glimpse of your future learning and work experience...

FLC | Space Utilization Study

FL 2 First Floor

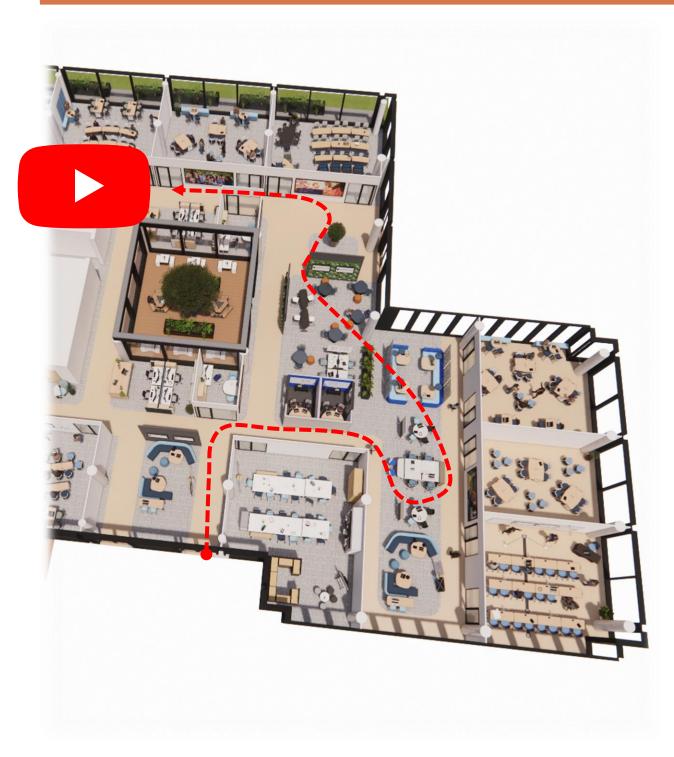
Learning Zone Coffee Connect, Tutoring Centre, Learning Commons + Classrooms





CRC BSS First Floor

Learning Zone | Student Learning Commons





FLC | Space Utilization Study

FL 2 First Floor

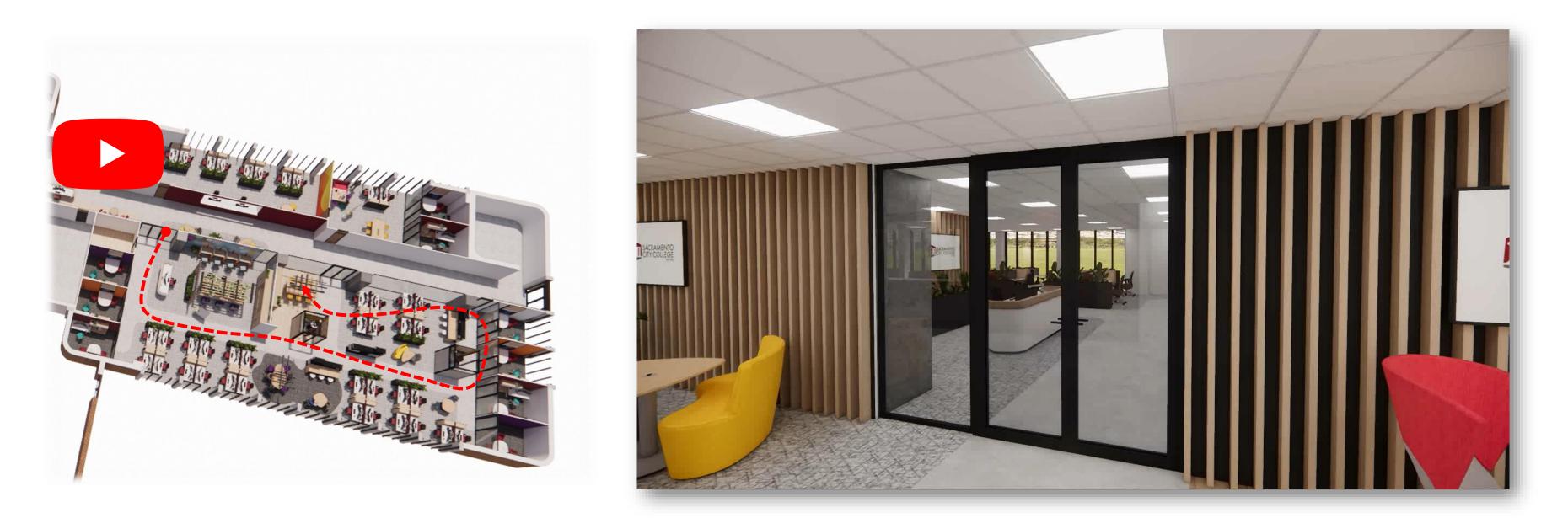
Neighborhood Zone | Faculty





SCC Rodda Hall North 1st Floor

Neighborhood Zone First Year Experience + EOP+S



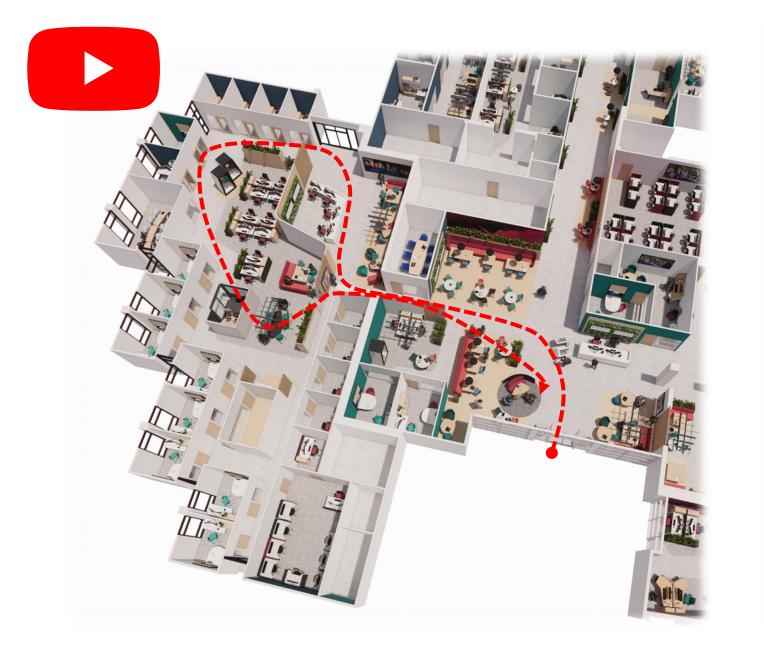
SCC Rodda Hall North 1st Floor

Neighborhood Zone Counselling



ARC Welcome & Support Center

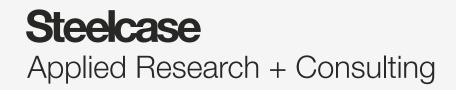
Neighborhood Zone | Student Services





29

Los Rios Community College District | Space Utilization Study



This document is strictly confidential and has been prepared for the exclusive use of Los Rios Community College District. This report has been developed by Steelcase Inc. and will remain its property. The contents may not be disclosed to any third party without first receiving written permission from Steelcase Inc.

For further information on the contents of this report, please contact:

John Hughes, Principal, Applied Research + Consulting

© 2025 Steelcase Inc. All rights reserved.



John Hughes Steelcase Applied Research + Consulting jhughes@steelcase.com



Frances Graham Steelcase Applied Research + Consulting fgraham@steelcase.com



Lynn Lantaff Steelcase Applied Research + Consulting Ilantaff@steelcase.com



Richard Powley Steelcase Applied Research + Consulting

rpowley@steelcase.com