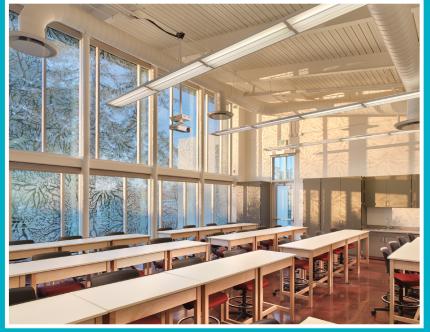
LOS RIOS COMMUNITY COLLEGE DISTRICT Citizens' Bond Oversight Committee 2012-13 Annual Report



American River College Student Center



American River College
Cosumnes River College
Folsom Lake College
Sacramento City College

American River College Life Science / Fine Arts Modernization

Introduction

The Los Rios Community College District has two bond authorizations. Measure A, approved by the voters on March 5, 2002, allows for \$265 million in General Obligation Bonds. Measure M, a \$475 million authorization, was approved by the voters on November 4, 2008. The proceeds from these bonds are to be used for construction of new facilities and modernizing existing facilities at the District's four colleges and District Office/District-wide services. The elections were conducted under Proposition 39, which requires the establishment of a Citizens' Bond Oversight Committee. The Committee, representing various constituents of the community and appointed by the Board of Trustees, is responsible for the review of bond expenditures and the presentation of an annual report. The Committee has oversight responsibilities for both Measure A and Measure M.

This publication is intended to present to the community a cumulative summary of the expenditures of the District's Bond Measures, as well as the Committee's activities for the preceding year.

Oversight Committee Activities

To date, the District has issued five series of bonds totaling \$237.5 million of the \$265 million authorized under Measure A. Series A was issued in August 2002 in the amount of \$27.5 million, Series B issued in April 2004 in the amount of \$65 million, Series C issued in July 2006 for \$70 million, Series D issued in August 2009 for \$55 million, and Series E was issued in June 2013 for \$20 million.

The District received strong insured ratings of AAA from Standard & Poor's and Aaa from Moody's on the first three issuances, resulting in lower interest rates. Prior to issuance of Series D, the District received an upgrade of its Standard & Poor's uninsured rating to AA- which will result in a savings of \$4.5 million to local taxpayers for payment of Series D. Due to favorable interest rates, in October 2010 the District refinanced \$21 million of Measure A, Series A. The District also refunded a portion of Series B in October 2011, Series C, and the remaining portions of Series B in 2011-12. The total savings from these three refinancing's will total over \$5.75 million (NPV).

Because of our significant growth in recent years, as well as the current need for other projects not identified in Measure A, some Measure M funds will be expended before Measure A is exhausted. The District issued Series A of Measure M bonds in October 2010 in the amount of \$130 million. The District issued Series B for \$60 million in June 2013.

During the past year, the Committee reviewed the financial activity for capital projects funded by bond proceeds as well as project updates for new and continuing capital projects. The Committee also received the District's Independent Accountants' Report for the financial activity as of June 30, 2011. This report fulfills the requirement for a separate review of the financial activity per the provisions of Proposition 39. The Committee received updates on the District's budget, Scheduled Maintenance and Special Repair (SMSR) projects, and the status of projects in progress during the year. Meetings were held at Sacramento City College, American River College, and Folsom Lake College during the year to afford the committee the opportunity to tour projects funded by bond proceeds.

Summary

All expenditures authorized by the School Facilities Bonds have been reviewed by the Citizens' Bond Oversight Committee to ensure the money is spent only on school facility improvements authorized by the Bond Act. All funds expended from Measures A and M are audited annually by an independent audit firm. The Oversight Committee has reviewed expenditures and projects and believes the District is in compliance with the requirements of Article XIIIA Section 1(b)(3) of the California Constitution and consistent with the District's approved local bond measures. Implementation of the District's long-term capital plans continues to progress. Close to \$250 million of the Measure A authorization has been designated for fifty-one projects. The status of these projects ranges from early planning to completion. The projects are funded with the proceeds of Series A, B, C and D plus interest earnings to date. Series A, B, and C proceeds are fully expended.

For Measure M, \$171.9 million has been appropriated for twenty-five projects including funding for infrastructure improvements at three of the colleges and District wide. Detailed information regarding the projects for both measures is provided on the following pages. The expenditures are cumulative through May 31, 2013.

A Snapshot of Measure A & M Progress to date:

Location	Budgeted to Date	Expended to Date	# of Projects in Progress	# of Projects Completed	Gross Square Footage (Added / Modernized)	Increased # of Students Served (Fall 2002 - Fall 2011)
American River College	\$110.6M	\$85.1M	5	12	676,729 40,054	2,236
Cosumnes River College	\$81.3M	\$70.3M	7	13	153,398 40,435	3,131
Folsom Lake College	\$115.8M	\$81.7M	6	10	250,962 -	745
Sacramento City College	\$89.3M	\$74.5M	4	12	615,519 229,357	2,704
District Office/District-Wide	\$23.9M	\$11.3M	4	5	58,501 28,275	-
Total	\$420.9M	\$322.9M	26	52	1,755,109 338,121	8,816

Measures A & M have provided funding to add more than <u>1.7 million square feet</u> in new facilities allowing us to serve more than <u>8,800 additional students</u>. In addition, more than <u>338,000 square feet</u> of aging facilities have been modernized.

Total Expenditures Since Inception:

Measure A \$222 million*

Measure M \$101.5 million*

*includes bond issuance costs

American River College

Measure A ~ Active Projects

Life Science & Fine Arts Modernization: This project replaces portable classrooms with permanent space equipped to provide state-of-the-art instruction to students in the Life Sciences and Arts. The total project was completed at almost \$7.1 million with the State funding \$6.1 million and \$1 million from Measure A. The building was completed and occupied in spring 2013. To date, \$714,200 has been expended from Measure A.



ARC Life Science & Fine Arts Modernization

Measure A ~ Completed Projects

Allied Health Modernization: Measure A funded \$2.4 million of the total cost of \$6.0 million. This project replaced old portable classrooms with state-of-the-art permanent Allied Health facilities. The project was completed in January 2004.

Natomas Center Phase 1: This project was completed on time for the start of the fall 2005 semester. The facility is part of a joint project with Natomas Unified and the Sacramento County Library Authority. \$8.2 million of Measure A funds were expended for Phase 1, including the site acquisition at \$1.7 million.

Temporary Portables/Swing Space: These portable buildings were operational for fall 2005, and provide almost 23,454 square feet to house instructional programs displaced during modernization projects. The Measure A cost was \$1.4 million.

Learning Resource Center Expansion: The Learning Resource Center expansion provides an additional 19,140 square feet of library and resource center facilities. The project was budgeted for \$11.0 million with \$450,100 funded from Measure A, and the balance from State funds. The construction of this project was completed in February 2006.

Fine Arts Modernization: The Fine Arts building, constructed in 1958, had never had a major renovation. The modernization project was planned in conjunction with a two phase expansion to the facility for a combined estimated cost of \$25.1 million. Measure A funds expended for the modernization project totaled \$7.6 million with the balance comprised of State and local funds. Modernization of the existing facility was completed in summer 2007.

Physical Education Addition Phases 1 and 2: The addition to existing Physical Education facilities has provided an additional gymnasium, locker room expansion and renovations, and faculty offices. Phases 1 and 2 were combined into one project to maximize cost efficiencies. \$9.3 million of Measure A funds were expended. The project was completed and occupied for use in spring 2008.

Transportation, Access, and Parking (TAP): The addition of Physical Education facilities, including a second gymnasium, required additional parking and improved circulation. Measure A funds expended for the completed project were \$244,800.

Physical Education Phase 3 (pool): The original pool at ARC was built in 1961. This \$2.7 million expansion and upgrade project, funded with a combination of Measure A funds, \$2.1 million, college resources, \$270,000, and Scheduled Maintenance, Special Repair funds, \$300,000, was completed in September 2008.

Library Expansion: This project added 11,170 square feet of new faculty offices, electronic study carrel areas and audio visual activities. Construction began in spring 2009 with project completion in May 2010. The total project budget was \$7.6 million, with \$3.9 million funded from Measure A, \$3.3 million from the State, and \$400,000 from District funds.

Fine Arts Expansion: This is the second phase of the Fine Arts building project, budgeted at \$11.7 million, with \$5.0 million from Measure A, and \$6.6 million funded by the State. Phase 2 construction, which expanded the existing facility, was completed in spring 2010. \$5.0 million has been expended from Measure A.

Measure M ~ Active Projects

Physical Education and Athletic Fields Improvements: This \$6.5 million dollar project will revitalize the campus PE and Athletic fields to maximize the available space and upgrade the facilities. To date, \$775 has been expended.

Student Services Addition: This project allocated at \$3.7 million of Measure M dollars will provide needed space to meet the support services students require. \$50,900 has been paid to date on planning costs.

Culinary Arts Building: This \$10.5 million dollar project is primarily funded by Measure M, with \$1 million in contributions from the Foundation Capital Campaign. The project will have a new instruction laboratory complete with a new kitchen, servery and dining area for the comprehensive culinary program. To date, \$616,500 has been spent.

Infrastructure Projects: Currently, \$1.4 million is allocated toward completion of an infrastructure master plan and projects for current and future facilities at American River College. To date, \$588,800 has been expended.

Measure M ~ Completed Projects

Student Center Modernization and Expansion: This \$20.8 million project funded primarily by Measure M proceeds modernized (replaced) and expands the former cafeteria, office space and meeting rooms adding 34,701 assignable square feet. To date, \$18.4 million has been expended.



ARC Student Center Modernization and Expansion

Parking Structure and TAP: Chronic parking and circulation issues at the College have been alleviated with the construction of a 1,650 space parking garage, as well as other improvements. Measure M appropriations total \$27.2 million. To date, \$24.2 million has been expended.



ARC Parking Structure

Cosumnes River College

Measure A ~ Active Projects

Elk Grove Center Phase 1: Construction of the first phase commenced in spring 2012 with opening planned for fall 2013. The estimated cost of Phase 1 is \$14.0 million, with \$13.5 million from Measure A funds. To date, \$12.0 million of Measure A funds have been expended on the project, including the site acquisition.

Measure A ~ Completed Projects

Northeast Buildings Modernization: This project modernizes vocational, occupational, and operational facilities constructed in the 1970's. The project was completed in fall 2012. The State funded \$4.8 million toward the project and Measure A is contributed \$4.1 million. To date, \$3.9 million has been expended from Measure A.

Bookstore/Cafeteria Addition Phase 2 and 3:

Expansion of the Bookstore and Cafeteria resulted in an additional 14,114 square feet of space. Total cost was \$4.3 million funded by Measure A. Construction commenced in spring 2010 and was completed in the summer of 2011.



CRC Northeast Buildings Modernization

New Instructional and Library Building: This project added 45,628 square feet to accommodate the increase in students in this fast growing region of Sacramento County. The total project cost was \$13 million. The Measure A portion was \$6.7 million. Construction was completed in August 2005.

Bookstore/Cafeteria Expansion: This project was completed in January 2006 and added 5,985 square feet. It was funded by Measure A at \$1.1 million.

Transportation, Access, and Parking (TAP): Three projects comprise Cosumnes River College TAP improvements. The first, completed in October 2005, included a new southern entrance into the campus. The project cost of \$366,800 was funded from Measure A. The southwest parking lot was completed in September 2007 and added approximately 550 stalls. \$1.3 million of Measure A funds were expended on the project. The third project, completed in spring 2010, provided additional parking in the southeast corner and offset the closure of the northeast lot during construction of the parking garage and light rail station. \$1.9 million in Measure A funds were used.

Temporary Portables/Swing Space: These portable buildings provide 15,375 gross square feet to house instructional programs displaced during campus modernization projects. Measure A expenditures totaled \$588,600.

Monument Signs: This project, completed in winter 2006, provided new monument signage at all three entrances to the College. \$87,300 was funded from Measure A, and \$87,300 was funded by the College.

Police/Printing Building Modernization: This project replaced portables which previously housed the Campus' Police and Printing Services. The project, totaling 10,715 gross square feet of new replacement construction, was completed June 2007. Expenditures were shared, with Measure A funding \$1.9 million, and the State funding \$2.0 million.

Community and Athletic Center Phase 2: Construction was completed in January 2009 for this project resulting in additional athletic space, as well as offices and spectator seating in the existing gymnasium. \$1.8 million of Measure A were expended.

Swing Space for Bookstore/Cafeteria Expansion, Phase 2: Temporary swing space was developed for use during the second phase of the Bookstore/Cafeteria Expansion. Measure A funded the swing space, which was completed in June 2010, at a cost of \$184,000.



Science Building Modernization: Two sequential projects were funded by a combination of Measure A and State funds to modernize and expand the existing science building. The modernization was completed in February 2008 with \$4.2 million funded by Measure A funds and \$2.5 million of State funds.

CRC Instructional and Library Building

Science Instructional Lab Expansion: This project aids in meeting the increased demand for laboratory space with the addition of 19,001 square feet of science lab classrooms. The cost of the expansion project was \$12.9 million. Measure A funded \$5.6 million and \$7.3 million was funded by the State. The expansion was completed in summer 2010.

Measure M ~ Active Projects

Stadium Landscaping: With the completion of the stadium improvements funded by Measure M and a partnership with Elk Grove Unified School District, this project completes the perimeter landscaping for this multi-use facility. \$199, 045 has been appropriated for stadium landscaping with \$19,400 expended to date.



CRC Instructional Lab Expansion

Elk Grove Center Phase 1 TAP and Off-Site Improvements: \$1.0 million has been appropriated for transportation, access and parking for the new Elk Grove Center and \$2.4 million for off-site improvements including roadways, a lighted intersection, sidewalks, curb, gutters and associated underground utilities. In addition to the \$3.4 million, the City of Elk Grove is funding \$1.3 million. Work started in spring 2012 and \$1.2 million of Measure A has been expended to date.

Art Gallery Space: Construction of the Art Gallery space will be in the final phase of completion of the campus comprehensive Fine and Performinag Arts complex. \$2.0 million is funded by Measure M and \$121,800 has been expended so far.

Architecture and Construction Programs Instructional Building: This building will house one of the signature programs at the college; Architecture and Construction Management, as well as related programs that provide transfer and certificate coursework. The District will seek platinum LEED (sustainable design) certification for the facility. The total project, funded by Measure M and local sources, is planned at \$17.1 million. To date, \$10.9 million of Measure M has been expended.

Infrastructure Projects: \$1.3 million is currently allocated toward various infrastructure projects and for completion of a master plan to incorporate the infrastructure needs for current and future facilities at Cosumnes River College. To date, \$968,900 has been expended.

Measure M ~ Completed Projects

Physical Education and Athletic Fields and TAP Improvements:

\$14.8 million is allocated to complete the College's Physical Education and Athletic fields, perimeter landscaping, and parking improvements. Modernization of the stadium and sports fields also accommodates local high school sporting events through a partnership with Elk Grove Unified School District (EGUSD). Community usage is also planned. Measure A to date totals \$11.7 million. Total project funding is \$13.1 million from Measure M and \$1.7 million from EGUSD and the balance from the College.



CRC Physical Education and Athletic Fields

District Office / District-Wide

Measure A ~ Completed Projects

Facilities Management Relocation: During 2004-05 the District acquired and relocated the Facilities Management department from a leased facility into a new building with nearly 57,000 square feet. The facility acquisition occurred in spring 2005, and improvements were completed by December 2005. The total project cost, funded by Measure A, was \$5.0 million, which was \$1.1 million under budget.

Water Tower – Additional Space: Measure A included plans to expand the District Office facilities to accommodate growth. Additional space became available in the Water Tower facility located next to the District Office site and it was determined that it was more cost effective to purchase the facility rather than build new offices. 4,844 square feet of furnished space was acquired for a total of \$1.1 million using Measure A funds.

Water Tower Purchase: The District completed the purchase and remodeling of offices adjacent to the current District Office facilities to house its Resource Development programs. The total cost of the project was \$492,000. Of those expenditures, Measure A funded \$464,500.

Board Room Remodel: This project modernized the District's outdated Board Room, adding needed technology, improving Americans with Disabilities access compliance, and transforming the building into a multi-use facility. This project was completed in March 2006 at a cost of \$705,600 from Measure A funds.

Measure M ~ Active Projects

Telecommunications Conversion to Voice Over IP: The District's current telecommunications system is outdated and no longer supported by vendors, therefore, this project will provide the infrastructure to meet today's communication needs. This is a \$1.0 million dollar project of Measure M funds with \$104,700 expended to date.

Security Improvements Phase 1A and 1B: Because of tremendous growth in the District, the current key lock system is beyond capacity and no longer adequately protects the District's tangible assets. This system will provide both the security for our facilities and will also be integrated with safety systems to protect our students and employees. This is a \$4.8 million project with \$208,400 expended to date.

Ethan Way Replacement/Upgrade: A new Workforce and Economic Development facility will replace Ethan Way with state of the art training and learning facilities. \$2.6 million has been expended on acquiring a 28,000 square foot facility which will be converted and renovated into a corporate and vocational training center.

Infrastructure Projects: \$2.1 million is currently allocated toward various infrastructure projects and for completion of a master plan which will incorporate the infrastructure needs for current and future facilities District wide. To date, \$833,800 has been expended.

Measure M ~ Completed Projects

Economic Development Facility: This project renovated the existing 19,360 square foot Economic Development Facility at Ethan Way in Sacramento. Measure M included new flooring, painting, casework and other finishes. The project expended \$324,900 of Measure M funds.

Folsom Lake College

Measure A ~ Active Projects

Physical Education Addition 1 (gym): A \$15.9 million project with \$1.2 million costs paid to date. The project will provide a full gymnasium and second smaller gym for Physical Education classes and the Athletic program.

Rancho Cordova Center: Measure A is providing \$13.5 million to acquire and develop the site and complete construction for the new Rancho Cordova Center. To date, \$3.7 million of Measure A funds have been expended.

Measure A ~ Completed Projects

Bookstore/Cafeteria Expansion: An additional 13,597 square feet of space for faculty offices, meeting rooms, and cafeteria was realized with the completion of this project in spring 2012. The total budget was \$5.1 million from Measure A.

Visual and Performing Arts Building Marguee Sign:

This electronic marquee sign displays to the community current events and coming attractions to the Harris Center for the Arts regional theater. The project cost \$415,000, with \$250,000 funded from Measure A. The project was completed in summer 2011.



FLC Harris Center for the Arts

New Bookstore and Cafeteria: This project was completed in time for the start of the spring 2006 semester. The project, almost fully funded by Measure A, included related transportation and parking infrastructure. \$6.9 million in Measure A funds were expended on this student support project.

Transportation, Access, and Parking 1B: This project provided circulation improvements and parking to support the increased capacity from Phase 1B facilities, a State funded project. The project, which was funded by Measure A, was completed in August 2005, and cost \$1.5 million.

El Dorado Center Parking Lot Expansion: This project added over 300 parking stalls and was completed in late 2003. Measure A funds contributed \$660,200.

El Dorado Center New Instructional and Library Space: The total project cost was \$7 million with \$766,700 from Measure A funds and the balance, \$6.2 million, from the State of California. Construction commenced in July 2004 and was completed in August 2005 adding 21,390 square feet of Instructional and Library space.

New Instructional Facilities 1C: This third phase of new Instructional facilities for the College included the transportation and parking infrastructure to support the increased capacity. Over 72,000 square feet of new buildings and 900 parking stalls were added at a cost of \$27.0 million. This project was funded with a combination of State and Measure A funds at \$10.8 million and \$16.2 million respectively. Construction commenced in spring 2005 and was completed in winter 2006.

Monument Signs: Expenditures totaled \$170,000 on this project, with \$84,800 from Measure A and \$84,800 funded by the College. The monument signs are at the main entrance to the College on East Bidwell Street and were completed in January 2008.

New Physical Education Building: This is the first phase of Physical Education facilities for the College. This 30,313 square foot facility opened in fall 2008 and included related transportation and parking. The total project cost was \$7.6 million, with \$4.7 million funded by the State and \$2.9 million expended from Measure A.

Visual and Performing Arts Building: The new Visual and Performing Arts facility at Folsom Lake College (Harris Center for the Arts) provides classroom facilities, theaters, staff and faculty offices, and related facilities supporting the Fine and Performing Arts programs. This \$50 million project was funded with \$11.4 million from the State, \$28.1 million from Measure A, and the balance from local sources. The project was completed in fall 2010 and fully operational in spring 2011.



FLC Physical Education and Athletics Fields Construction

Measure M ~ Active Projects

Physical Education and Athletics Fields Construc-

tion: This project is one of the elements of Folsom Lake College's master plan. The project will provide needed facilities to support the College's Physical Education and Athletic programs in addition to serving local community needs. Measure M funds are currently allocated at \$19.2 million and \$14.1 million has been expended to date.

Rancho Cordova Center Phase I TAP and Off-Site Im-

provements: \$1.2 million has been appropriated for transportation, access, and parking for the Rancho Cordova Center and \$1.3 million has been allocated for off-site improvements for the Center which is located adjacent to the light rail line. Thus far, \$66,500 has been expended for design of the off-site improvements.

El Dorado Student Center Expansion: The project cost of the EDC Student Center expansion is \$2.2 million and \$149,500 has been expended to date. The project will provide additional study areas and support services space.

Sacramento City College

Measure A ~ Completed Projects

Performing Arts Modernization: 49,469 square feet of space was renovated and rebuilt with a combination of funding from Measure A, \$3.6 million, and State bonds, \$14 million. The project was completed in spring 2012.



SCC Performing Arts Center



Cafeteria Modernization: The total project cost of \$2.5 million was funded from Measure A and other District funds. This project was completed in September 2003. Measure A contributed \$1.5 million.

SCC Davis Center

Technology Building Modernization: Measure A contributed \$2.4 million to the \$4.2 million project to modernize this facility constructed in 1957. Construction was completed in spring 2006.

Temporary Portables/Swing Space: These portable buildings provide temporary facilities to house Instructional programs displaced during modernization projects, including the Technology and Cosmetology renovations. The cost to Measure A totaled \$704,300. The project was completed in fall 2005. A second phase, which cost \$254,400 from Measure A, relocated portables from FLC to SCC. The project has been completed.

Cosmetology and Graphics Modernization: This project modernized the facility constructed in 1951. Measure A contributed \$1.9 million and the State funded \$1.1 million. The project was completed in July 2006.

Monument Signs: This project, completed in winter 2006, provided new monument signage at the Sutterville entrance to the College. The amount funded from Measure A was \$88,800, and the other half of the project costs were funded by the College.

North Gym Modernization: This project, which modernized the original facility built in 1937, was completed at a cost of \$7.2 million with \$4.2 million from Measure A and \$3.0 million funded from the State. The construction was completed in December 2008.

West Sacramento Center Phase 1: In December 2004, the District completed the acquisition of the site for the West Sacramento Center at a cost of \$1.5 million. The Center has been master planned in conjunction with the City of West Sacramento. Construction started in summer 2008 at a total cost of \$11.5 million, including the site acquisition, from Measure A. The Phase 1 project was completed in December 2009 and opened for the spring 2010 term.

Transportation, Access, and Parking (TAP): SCC had a history of inadequate parking capacity for the number of students attending the campus. The TAP plan provided a new 1,954 stall parking garage, new surface parking facilities, and significant circulation improvements on and around the campus including a pedestrian mall at the Fine Arts entrance. The total project cost was \$36.7 million with \$20.2 million funded by Measure A. The overall project commenced construction in spring 2005. The parking structure was opened for the spring 2007 semester.

Fine Arts Modernization: Similar to the other modernizations at Sacramento City College, this facility, built in 1939, had never been renovated. This project cost \$5.9 million with \$2.1 million contributed by Measure A and \$3.8 million funded by the State. The project was completed in fall 2010.

Measure M ~ Active Projects

Lusk Aero Remodel: Remodel of the Lusk facility will provide improvements for the College's electronics education program and has been budgeted at \$2.3 million with \$14,000 expended to date.

TAP Improvements: \$1.5 million has been appropriated for the final phase of transportation, access and parking improvements at Sacramento City College with \$581,800 expended to date.

Student Services Modernization and Expansion: Modernization, expansion and consolidation of Student Services programs for the College have been budgeted at \$11.5 million with \$600,800 expended to date for design and planning purposes.

Infrastructure Projects: \$238,500 is currently allocated toward completion of a master plan which will incorporate the infrastructure needs for current and future facilities at Sacramento City College. To date, \$190,900 has been expended.

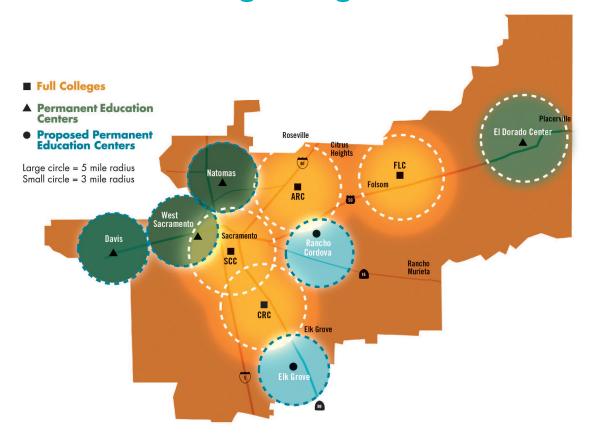
Measure M ~ Completed Projects

Hughes Stadium Modernization: This facility has historic significance to many Sacramentans. It has long been used by the Physical Education and Athletic program at the College as well as for high school and community athletic events. The modernization was necessary to meet seismic, ADA, and other requirements as well as to update facilities constructed in the 1930's. Measure M contributed \$13.1 million.



SCC Hughes Stadium

Los Rios Community College District's Plan for Educating a Region:



About the Citizens' Bond Oversight Committee

On April 17, 2002, the Los Rios Board of Trustees approved the creation of a Citizens' Bond Oversight Committee to ensure compliance with all Proposition 39 requirements and established bylaws under which the Oversight Committee operates. The committee meets three times a year, generally in July, December and March. All committee meetings are open to the public and meeting minutes and reports can be found on the Los Rios Community College District website at www.losrios.edu.

2012-13 Members

Joe Debbs, Member at Large
Basim Elkarra, Board Appointed* (chair)
Bill Heinicke, Member at Large
Robert Holderness, Board Appointed*
Sharon Margetts, Member at Large
John Orr, Senior Citizen Representative*
John Pappas, Foundation Representative*
Jennifer Quinn, Member at Large (vice-chair)
Diane Schachterle, Taxpayer's Association Representative*
Nicholas Schroeder, Member at Large
Sean Nesbitt, Student Representative*
Richard SooHoo, Business Community Representative*
Catherine Lopez, Board Appointed*
*indicates a position required by statute

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This publication was not paid for with Measure A or Measure M dollars.